



human services, detention, law enforcement, child advocates, county government, and the courts. A complete list of participants is available at the end of this document. Mark Engelhardt, M.S., MSW, ACSW, Kathy Moore, Ph.D., and Jessica Mitchell, Ph.D. from USF-FMHI facilitated the workshop session.

## Objectives of the Cross-Systems Mapping Exercise

The Cross-Systems Mapping Exercise had three primary objectives:

1. The development of a comprehensive picture of how juveniles with mental illness, substance abuse and co-occurring mental health and/or substance use disorders flow through the Broward County juvenile justice system along five distinct intercept points: Law Enforcement and Emergency Services (Intercept 1), Initial Detention/Initial Court Hearings (Intercept 2), Jails and Courts (Intercept 3), Community Re-entry (Intercept 4), and juvenile Probation/Community Support (Intercept 5).
2. The identification of, strengths, gaps, resources, and opportunities at each intercept point for juveniles in the target population.
3. The development of priority areas for activities designed to improve system and service level responses for juveniles in the target population.

The Broward County Cross-Systems Map created during the workshop is on the last page of this document.

## Resources and Opportunities

There are several features of the Broward County Systems Map that are particularly noteworthy. These include, but are not limited to the items listed below.



No specific CIT data being collected on diversion and the impact on the reduction of arrests  
Marchman Act training needed  
Need to improve coordination between JAC and court system  
Lack of transportation to services  
Need to address the disproportionate number of African-American and Hispanic youth in the JJ system  
Need to ensure school system is represented at more points of the JJ system  
Need for better transition plan for youth that are Baker Acted and returning to school/community  
Need for diversion programs that are specific to SAMH (Substance Abuse and Mental Health)

Intercept II: Initial Detention / Initial Detention and Court Appearance

Identified Strengths and Resources

Juvenile Assessment Center (JAC), run by the Broward Sheriff's Office (BSO), uses a number of evidence-based practices (EBPs)

Medical and Suicide Risk Assessment

If admitted, PACT Screening (Positive Achievement Change Tool) for SAMH, MAYSI (Massachusetts Youth Screening Instrument), and psycho/social (BSO has the-2.9(66 Tw 0.28-5(-2./C2\_0 1 Tf -24.6)(J)-3(oP)-1(s .32 It

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## Intercept III: Jails / Courts

### Identified Strengths and Resources

Juvenile Drug Court has about 100 active participants and is provided substance abuse treatment via Banyan and connection with other providers PACE Center for Girls reaches about 80-100 girls with a variety of charges through the court and provides assessments and services via several local treatment providers. Although it does not target SAMH youth, a majority of the girls do have SAMH problems.

Two hundred (200) juveniles are in a pilot program that uses a team approach to improve the court process and provide links to services

### Identified Gaps – Jails/Courts (Intercept 3)

Juvenile Drug Court is being underutilized

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Priority Area : Detention Center



**Priority Area : Residential  
[Intercept 2 & 4] “Levels of Care”**

Objective	Action Step	Who	When
<p>Examine levels of care appropriate for target population</p> <p>(Juveniles who are high utilizers and known to the juvenile justice system)</p>	<p>Establish a committee to examine best practice models</p> <p>Identify funding sources</p>	<p>Silvia Quintana, BBHC, Kimm Campbell, Broward County Human Services, Kim Gorsuch, DCF, Valerie Allen, DCF, Cassandra Evans, DJJ</p>	<p>April 2016</p>

## Conclusions : Summary

The Cross-Systems Mapping workshop resulted in the acknowledgment of a challenging list of service gaps and opportunities for systems and program improvements. Broward County has a long history of collaborative relationships, yet has an opportunity to re-establish and improve the leadership in the existing groups that focus on juveniles with substance abuse and mental health issues.

First, the individuals who participated in this workshop represented most of the major stakeholders necessary to accomplish change in this area. (see attached list)

Second, participants were enthusiastic, candid and passionate in their comments and observations. This spirit of collegiality and willingness to discuss limitations as well as strengths is an important part of being able to work across systems, as is necessary in improving the lives of juveniles with mental illnesses/substance abuse disorders in or at risk for entering the juvenile justice system.

Third, it is evident that Broward County is committed to providing prevention and intervention programs for youth. However, during the mapping process, it was discovered that few of these programs specifically focus on the target population of juveniles with substance abuse and/or mental health problems. As a result, a main objective established was to create targeted diversion programs for the target population in the Juvenile Assessment Center.

As Broward County moves forward with its strategic planning process, there are several issues that may be of particular importance.

It is critical that the planning process not lose the momentum created to date. Planning meetings involving all relevant stakeholders should be conducted on a regular basis and assigned priority by stakeholders. This effort needs to be focused on the target population and the action plan needs to be refined with concrete assignments and timetables. In addition, there are a number of resources available to Broward County to accomplish some of the tasks identified dur

Website Resources and Partners	
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Florida Criminal Justice Mental Health and Substance Abuse Technical Assistance Center	<a href="http://www.floridatac.org">www.floridatac.org</a>
Louis de la Parte Florida Mental Health Institute Department of Mental Health Law and Policy	<a href="http://mhlp.fmhi.usf.edu">http://mhlp.fmhi.usf.edu</a>
Florida Partners in Crisis (Archives)	<a href="http://www.flpic.org">http://www.flpic.org</a>
Justice Center	<a href="http://www.justicecenter.csg.org">www.justicecenter.csg.org</a>

Policy Research Associates



Name	Title	Organization	Type of Organization
Leann Betz	Program Manager	Broward Sheriff's Office/JAC	Law Enforcement
Justine Castaneda	Youth Coordinator	South Florida Wellness Network	Provider
Norma Wagner	Director of Operations/System of Care	BBHC	Managing Entity
Laurel Thompson Valerie Allen	Director, Student Services	Broward School System	School System



**Law  
Enforcement**

**Pre-**